

# SUSTAINABILITY-LINKED BONDS **FRAMEWORK**





# COMPANY OVERVIEW.

Coca-Cola FEMSA, S.A.B. de C.V (the “Company” or “Coca-Cola FEMSA”) is the largest franchise bottler of Coca-Cola trademark beverages in the world by sales volume. By year-end 2020 we had the privilege of serving more than 265 million people through 1.9 million points of sale in 9 markets of Latin America with a wide portfolio of leading brands.

Our stated purpose is to create economic, social and environmental value for all of our stakeholders and the communities we serve, considering actions to minimize and mitigate environmental impacts across our value chain: from our suppliers to our customers and consumers, and even in packaging collection initiatives.

Guided by our obsessive consumer focus, we are consolidating a winning total beverage portfolio to satisfy evolving tastes and lifestyles. We are fostering sparkling beverage growth by leveraging portfolio innovation and affordability, while driving our low or no-sugar beverage portfolio ahead of consumer trends. Additionally, we are improving our competitive position in still beverages, and expanding our water portfolio to establish consistent leadership across this growing category.





# OUR SUSTAINABILITY STRATEGY AND PERFORMANCE.

At Coca-Cola FEMSA, we define “sustainability” as the continuous and simultaneous generation of economic, social, and environmental value and wellbeing, and we fully integrate and embed sustainability as a foundational pillar of our strategic framework that guides our business decisions to achieve our mission to positively transform the communities where we operate, supported by our ethics and values.

This way, our sustainability strategy is based on three overarching pillars: our people, our community, and our planet. This strategy guides us in accomplishing our mission to positively transform our communities, supported by our ethics, values, and collaboration.

- **Our People:** we promote their integral development and quality of life through our comprehensive wellbeing model.
- **Our Community:** we reinforce positive relationships with the communities with which we continuously interact, fostering our ability to serve the market and maintain our social license to operate.
- **Our Planet:** we ensure that we fully understand the role that we play with respect to environmental care and planetary boundaries by embedding environmental consciousness throughout our day-to-day decision-making processes and business operations.

With our Company’s achievement of key 2020 sustainability targets, we conducted a comprehensive materiality study to ensure that our sustainability priorities are aligned with stakeholder expectations and what our business requires to thrive over the coming years. Through this analysis, we developed an updated set of priorities that:

- Clarify our Company’s position as part of our overall value chain.
- Position our Company’s value chain within the context of society’s expectations.
- Allow us to understand the role that we and our society play with respect to environmental care and planetary boundaries.

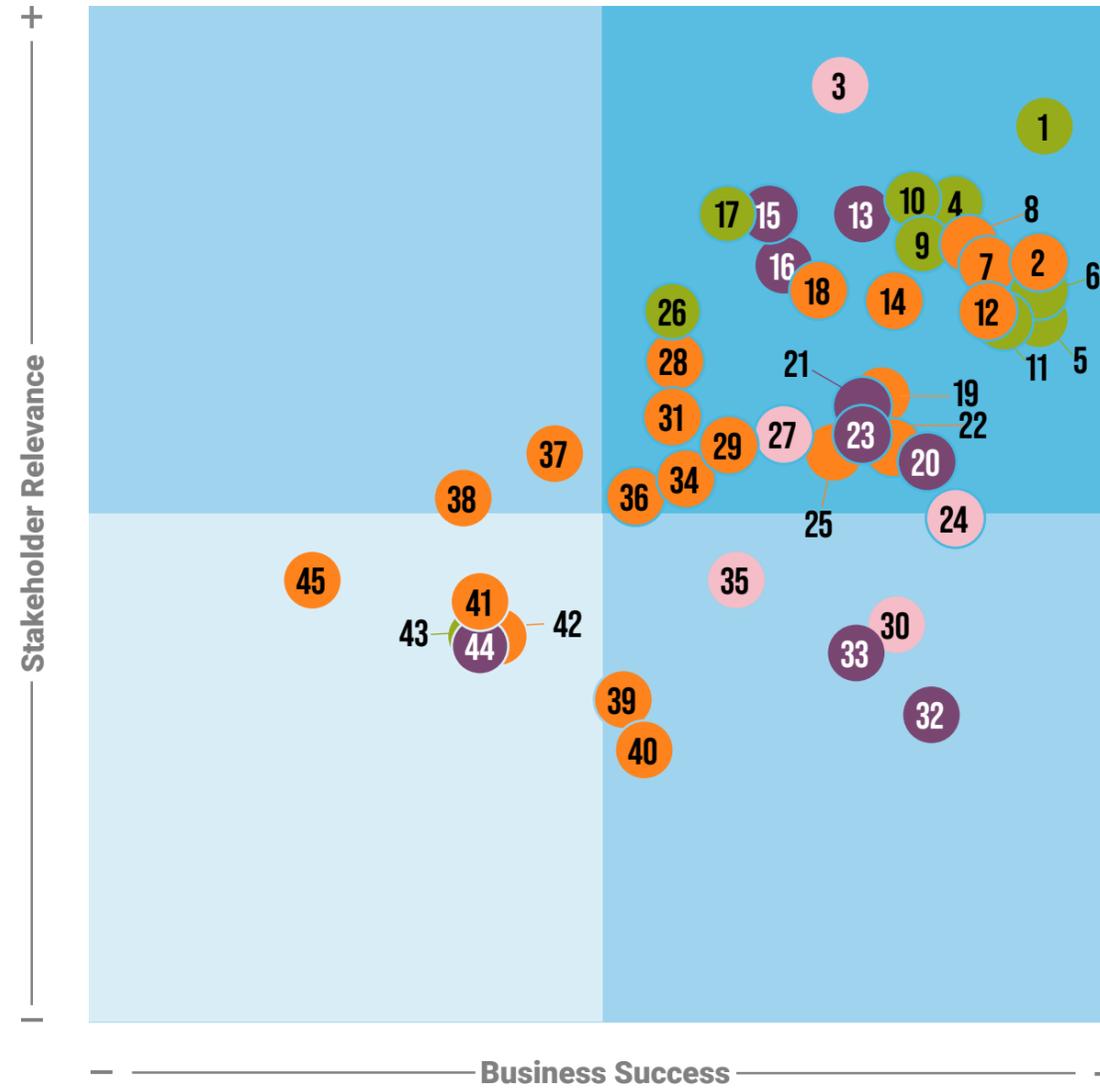




As a result of this study, we identified 45 material topics and 17 priorities that will drive strategic lines of action across our value chain to ensure the sustainability of our business, our commercial partners, and the communities in which we operate.

These topics are aligned to the three axes—our people, our planet, and our communities—that have guided us since the inception of our strategy.

Aligned with societal expectations, stakeholder engagement, and respect for environmental boundaries, our refreshed approach to sustainability aims to simultaneously create economic and social value across our value chain in collaboration with all of our stakeholders.



**OUR PLANET**

- 1 Packaging Circular Economy
- 4 GHG Emissions Reduction
- 5 Sustainable Mobility
- 6 Climate Change Adaptation
- 9 Energy Management: Renewables & Efficiency
- 10 WASH (Water Access, Sanitation, and Hygiene)

- 11 Context-Based Hydrological Safety
- 17 Water Efficiency
- 26 Industrial Waste Circular Economy
- 43 Environmentally Responsible Dairy Farming

**OUR COMMUNITY**

- 13 Human and Labor Rights
- 15 Diversity and Inclusion
- 16 Safety, Health, and Wellness
- 20 Culture, Ethics, and Values
- 21 Labor Relations

- 23 Standards for Contractors
- 32 Talent Attraction
- 33 Compensation and Benefits
- 44 Training and Development

**OUR PEOPLE**

- 2 Nutritional Attributes of Product Portfolio
- 7 Product Portfolio Diversification
- 8 Relationship with Government
- 12 Consumer Engagement for Circular Economy
- 14 Supporting Small Businesses
- 18 Advertising & Commercial Practices
- 19 Women's Empowerment
- 22 Local Community Relationships
- 25 Information Security & Cybersecurity
- 28 GMOs / Traceability of Ingredients
- 29 Digitalization of Customers

- 31 Promotion of Healthy Habits
- 34 Customer Engagement for Circular Economy
- 36 Support of Local Supply Chains
- 37 Road Safety
- 38 Information & Quality of Products
- 39 Customer Satisfaction Measurement
- 40 Quality of Service for Customers
- 41 Supplier Relationship T&Cs Management
- 42 Mechanism for Consumers to Raise Concerns
- 45 Opportunities for Youth

**CORPORATE GOVERNANCE**

- 3 Global Integrity & Compliance
- 24 Best-in-Class Board Practices
- 27 Partnerships for Sustainability

- 30 Comprehensive Risk Management
- 35 Code of Conduct



Our sustainability strategy provides us with the guidelines to achieve our mission to positively transform the communities where we operate, supported by our ethics and values.

We are committed to contributing to the achievement of the United Nations Sustainable Development Goals (“SDGs”), prioritizing actions towards the followings SDGs: those regarding climate change adaptation (SGD 12 & 13), clean and mass transportation (SGD 7 & 13), energy efficiency (SGD 7, 8, 9 & 13), sustainable water and wastewater management (SDG 6, 11 & 12), among others. We are convinced that aligning our business strategy with these initiatives could have a larger impact on the environment.

As an enabler of our Company’s strategic growth, we ensure sustainability is fully integrated throughout our day-to-day decision-making processes and business operations. With the long-term sustainability of our business in mind, we strategically, proactively, and responsibly address our oper-

**CLIMATE CHANGE IS A STRATEGIC RISK FOR US AND IT WILL BE MANAGED THROUGH OUR NEW “2030 EMISSIONS REDUCTION PLAN”. THIS STRATEGY IS DESIGNED TO DRIVE POSITIVE ENVIRONMENTAL CHANGE ACROSS THE ENTIRE VALUE CHAIN: FROM SUPPLIERS TO OUR OPERATIONS, CUSTOMERS, AND CONSUMERS.**

ations’ sustainability challenges across our value chain— from climate change to clean energy, water stewardship, waste management, community development, and safety.

In order to become a low-carbon company, we adopted the Science Based Targets initiative (“SBTi”) approach, aligned with the goal of the 2015 Paris Agreement to limit global warming at well below 2°C above pre-industrial levels. Consequently, in 2020, we became the first Mexican company and the third in Latin America to achieve the official approval of our emissions reduction targets by the SBTi. Through this company-wide effort, we measured and accounted for the carbon footprint of our entire value

chain and adopted science-based targets for emissions reduction that reflect our commitment to a low-carbon economy. Accordingly, our new 2030 commitments (compared with a 2015 baseline) are to:

- Reduce absolute scope 1 and 2 greenhouse gas (“GHG”) emissions from our operations by 50%.
- Reduce absolute scope 3 GHG emissions from the value chain (covering purchased goods and services and upstream transportation and distribution) by 20%.
- Achieve 100% renewable electricity for our operations.

Coca-Cola FEMSA is aware of the challenges by 2030 and, therefore, we will be reviewing our action plan in the next few years to migrate to limit warming to 1.5°C regarding GHG emissions, aligned with SBTi’s goals. Currently, our main focus continues to consolidate our goal to reach the limit warming well below 2°C.

As a critical aspect of our environmental strategy and aligned with The Coca-Cola Company’s commitment to a “world without waste,” we can proudly say that as of the end of 2020, in the main markets in which we operate, Mexico and Brazil, packaging collection and recycling mechanisms account for more than 50% of the polyethylene terephthalate (“PET”) bottles that are sold, on track with the 2030 goal of collecting 100% of the PET bottles placed in the market, placing us as best-in-class in the matter. A competitive advantage that is leveraged through our bottle-to-bottle circular economy approach. Furthermore, in 2020, we used an average of 29% recycled content in our PET packaging, exceeding our 2020 goal of 25%; a goal that we aim to



expand, to include 50% of recycled materials in PET packaging by 2030.

We are a proud member of the **New Plastics Economy Global Commitment** led by the **Ellen MacArthur Foundation** to eradicate plastic waste at the source and establish a circular economy for the material. As a member of the initiative **'A line in the sand'**, we are committed to developing actions to reduce unnecessary plastic, innovate and increase recycling with targets reviewed every 18 months, and become increasingly ambitious in our goals moving forward.

In 2020, two thirds of our 49 plants earned "zero waste to landfill certification". Originally designed for our Mexican operations, this initiative establishes specific measures to improve waste management, disposal and repurposing—resulting in improved waste efficiency per liter of beverage produced.

We understand that water is a key resource for our communities and our operations; therefore, we are committed to the efficient use of this natural resource in our bottling operations, returning to the environment and communities the same amount of water used in our beverages, while safeguarding it not only for our use, but also for our communities to enjoy now and into the future. From 2010 to 2020, we significantly improved our water use ratio by an impressive 24% to reach an average of 1.49 liters of water per liter of beverage produced, from 1.96 liters of water per liter of beverage produced, while decreasing our absolute water consumption by 30.6%. We further give back to our communities and the environment more than 100% of the water we use in the production of our beverages in Argentina, Brazil, Central America, Colombia, and Mexico.

## WE ARE COMMITTED TO THE EFFICIENT USE AND RETURNING TO THE ENVIRONMENT AND OUR COMMUNITIES THE SAME AMOUNT OF WATER THAT WE USE TO PRODUCE OUR BEVERAGES





**BY THE END OF 2020, 100% OF OUR PLANTS REACHED THE GOAL OF RECYCLING AT LEAST 90% OF THE WASTE GENERATED BY THESE PLANTS. OVERALL, WE RECYCLE 98% OR APPROXIMATELY 110,289 TONS OF MANUFACTURING WASTE GENERATED ANNUALLY.**

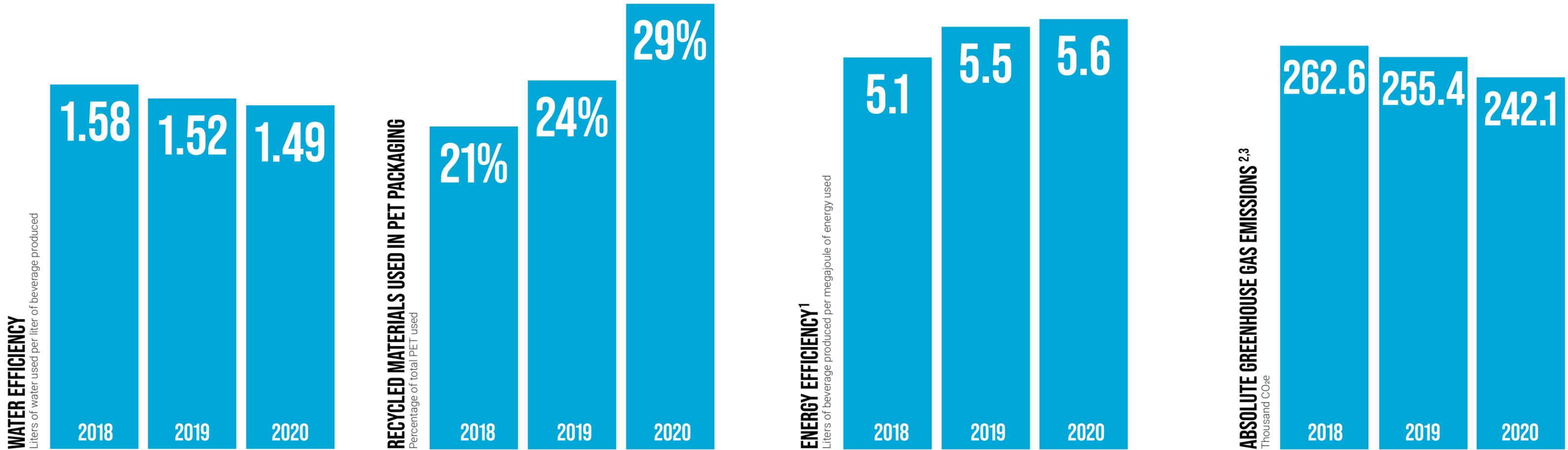
By the end of 2020, we supplied 80% of our global bottling operations' electricity needs with clean energy, we improved our energy efficiency by 1.52 times over the last 10 years, and we incorporated an average of 29% of recycled PET resin (rPET) in our packages. Importantly, we already achieved a 50% collection rate in our main markets, while we carry on promoting partnerships and alliances to develop tailor-made PET recycling solutions across our franchise territories.

The KPI's verification described in the following table are limited according to the standard of ISAE 3000 issued by IAASB International Auditing and Assurance Standard Board and it is realized by an external auditor.





# COCA-COLA FEMSA KPIs AND REPORTING: VERIFIED PERFORMANCE METRICS.



<sup>1</sup> Includes all energy use in our manufacturing facilities. Considering: diesel, fueloil, natural and LP gas, electricity from clean sources and other electricity.

<sup>2</sup> Includes Scope 1 and Scope 2 (CO<sub>2</sub>, CH<sub>4</sub>, NO) emissions in our manufacturing facilities obtained through direct measurement and internal management processes. Emission factors were considered from the following:

Fuel: IPCC Fifth Assessment Report 100 year time horizon

Electricity: World Resource Institute. Purchase electricity tool. Version 4.8 and Mexican Energy Regulation Commission (CRE) emission factor 2017

<sup>3</sup> 2015-2018 GHG Emissions have been re-expressed as the result of our baseline recalculation for the Science Based Target Initiative (SBTi)



## SUSTAINABILITY GOVERNANCE & RISK MANAGEMENT.

As part of our business mission, we strive to incorporate sustainability at every level, starting with the board of directors. The board of directors is responsible for directing our corporate strategy and defining and supervising the implementation of the Company's vision and values.

Coca-Cola FEMSA's sustainability team, headed by Coca-Cola FEMSA's corporate affairs officer (who reports directly to the chief executive officer), oversees the integration of sustainability into all of Coca-Cola FEMSA's business units through specific policies and processes, and supervises sustainability performance and targets. The sustainability team is responsible for formulating, developing, implementing, and monitoring the sustainability policies, and reporting the results thereunder.

Coca-Cola FEMSA's code of ethics is the basis for our business conduct. It serves as a fundamental guide to policies, procedures, and directives, aimed at informing our employees' decision-making in keeping with our values, maintaining a respectful workplace, and acting in an ethical and responsible manner.



## COCA-COLA FEMSA'S SUSTAINABILITY PARTNERSHIPS AND COMMITMENTS.

Coca-Cola FEMSA has been characterized by maintaining a strong commitment to sustainability, which has allowed it to be included in specialized indices such as: Dow Jones Sustainability Emerging Markets Index in 2013, Vigeo Eiris Emerging Market 70 Ranking since 2015, the Dow Jones Sustainability MILA Pacific Alliance in 2017 and the FTSE5Good Emerging Index. In July 2020, Coca-Cola FEMSA was included in the new Total Mexico ESG Index launched by the S&P Dow Jones Indices alongside the Mexican Stock Exchange (*Bolsa Mexicana de Valores, S.A.B. de C.V.*), and it was recently selected for the S&P Global Sustainability Yearbook 2021.

Moreover, in 2019 Coca-Cola FEMSA, joined the Mexican national agreement for the new plastics economy. We also contribute to the "2030 Agenda – Sustainable Development Goals" promoted by the United Nations and, as a signatory of the UNGC, we support its 10 principles in the areas of human rights, labor, environment and anti-corruption.

# RATIONALE FOR ISSUING SUSTAINABILITY-LINKED BONDS.

**OUR SUSTAINABILITY STRATEGY AND ENVIRONMENTAL COMMITMENTS ARE THE CORNERSTONE OF THE WAY WE CONDUCT BUSINESS.**



Our sustainability strategy and environmental commitments are the cornerstone for the issuance of our sustainability-linked bonds. In general, the sustainability-linked bonds (“SLBs”) aim to further develop the key role that debt markets can play in funding and encouraging companies that contribute to sustainability from an environmental, social and governance (“ESG”) perspective.

We consider that our SLB will be a key component of our financing strategy going forward and will help us to accomplish our sustainability, economic and operative goals.

The Company’s SLB framework, which is established in accordance with the sus-

tainable linked bond principles (“SLBP”), will allow us to have a mechanism to connect the Company’s sustainability performance to its financing goals and funding strategies, reinforcing our commitment with our stakeholders and investors, our people, our community and our planet.

The 2020 SLBP, as administered by the International Capital Market Association (“ICMA”), provide guidelines that recommend structuring features, disclosure and reporting, aligned with best practices when issuing SLBs.

The SLBPs are voluntary process guidelines that outline best practices for financial instruments to incorporate forward-looking ESG outcomes and promote integrity in the

development of the sustainability-linked bond market by clarifying the approach for issuance of a SLB. Our framework is based on the SLBP’s five components:

1. Selection of key performance indicators (“KPIs”).
2. Calibration of sustainability performance targets (“SPTs”).
3. Sustainability-linked bond characteristics.
4. Reporting.
5. Verification.



In September 2020, we successfully issued our first-ever green bond, with a drive to maximize the impact of our green initiatives, to achieve our sustainability goals and to contribute to the achievement of the United Nations Sustainable Development Goals (UN SDGs), to finance our transition towards low-carbon operations, strengthen our resilience and minimize our exposure to environmental risks. Simultaneously, while being environmentally conscious and restorative, through investments and expenditures that ensure the sustainability of our business model in 3 main strategic areas where we can make the most positive environmental impact.

On the back of our green bond and to continue pushing for better environmental conditions that will create prosperity, protect our people and, preserve our planet, Coca-Cola FEMSA intends to issue SLBs and through this framework; we seek to address one of the material issues where we believe we can make the most positive impact to the environment: sustainable efficiency of water usage.



**1. Water stewardship:** promoting the efficient use of water resources and fostering hydrological safety in the territories where we operate.



**2. Climate change:** mitigating its risks and adapting our operations to climate-related impacts.



**3. Circular economy** to “close the loop” of PET plastic bottles lifecycle.

**Sustainable efficiency of water usage.**

As a beverage bottler, efficient water management is essential to our business, communities, and planet. Our approach to water stewardship is focused on ensuring water security for our communities and our business through efficient water management across our operations, contributing to our communities’ access to safe water, and promoting healthy watersheds with the Latin American Water Funds Partnership.

On this front, we achieved a best-in-class water use ratio of 1.49 liters of water used per liter of beverage produced by year-end 2020, a benchmark within the Coca-Cola System and an impressive improvement of 24% over the past 10 years. This improvement represented savings of more than 11.9 billion liters of water, including the benefits of approximately US\$8.94 million of investments in water efficiency projects allocated from our green bond proceeds. Furthermore, we look forward to accelerate the improvement in our water use efficiency ratio by an additional 16% during the

next 5 years, allocating additional capital investments to fulfill this ambitious goal.

We currently employ conservation initiatives that allow us to give back to the environment 100% of the water we use in the production of our beverages, and we plan to maintain this level despite increased production volume or portfolio diversification.

Consistent with our commitment to water conservation, in collaboration with the FEMSA Foundation, we carry out projects to help provide communities with safe water, improved sanitation, and hygiene education. We also work to strengthen water funds and conserve water basins through sustainable initiatives involving partnerships with multiple stakeholders such as the Latin American Water Funds Partnership. We further collaborate with The Coca-Cola Company on water replenishment initiatives across all of our operations.

# SUSTAINABILITY-LINKED BONDS FRAMEWORK.

## 1. SELECTION OF KEY PERFORMANCE INDICATORS (KPIs).

KPI: WATER EFFICIENCY.  
**KPI Rationale.**

For this first issuance in Mexico, we are focusing in the sustainable efficiency of water usage. In Coca-Cola FEMSA, we are committed to substantially increase water-use efficiency across all of our plants, keeping in mind that ensuring a sustainable use of freshwater is one of the most responsible actions that as a company we can have with all of our stakeholders.

Reaffirming our commitment to continue improving our use of water, which today is the global benchmark for our industry, we

will be able to increase our positive impacts to the environment and to countersign our strategy and commitments to the sustainability objectives outlined by the United Nations (SDG 6 Clean Water and Sanitation and SDG 12 Production and consumption responsible).

We think that maintaining and improving a KPI related to the efficiency of use of water is relevant and material not only for our Company, but also for our entire industry of beverages. By endorsing these ambitious

commitments, we remain aligned with our responsible consumption and production objectives. We truly believe that maintaining a continuous improvement in the use of water, could inspire a positive inertia across our industry.

### KPI METHODOLOGY.

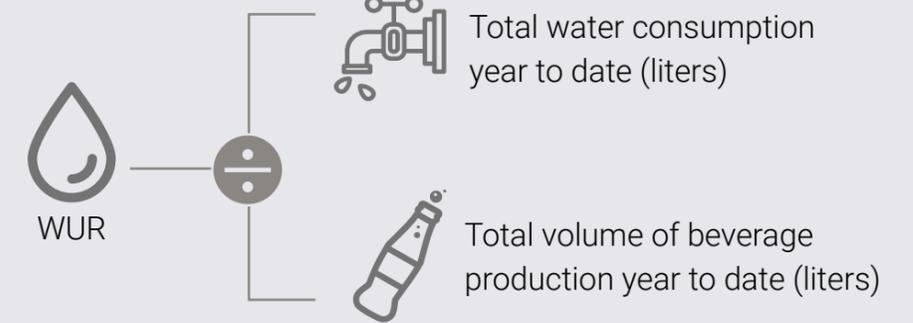
#### Description of Water Use Ratio ("WUR")

Total water consumed by any plant from any water source, whether municipal, water wells, surface water or tanks; divided by the volume of beverage produced.

#### Practical Use:

This KPI is used to determine the environmental impact of total water consumption.

#### Formula:



#### Description of formula variables:

**Total water consumption (liters)=** Volume of water of the bottling facilities by any means. It does not consider water consumption of distribution centers ("CEDI's"), bottle blowing manufacture process (third parties) and corporate offices. The rainwater

recovered counts as a source of water, so it must be counted in the total water consumption of the bottling facilities.

**Total volume of beverage production (liters)=** Volume of beverage produced: liters of beverage + syrup liters of bag in box.



## 2. CALIBRATION OF SUSTAINABILITY PERFORMANCE TARGETS (SPTs).

### Description of SPT:

<b>KPI</b>	Water efficiency
<b>Target</b>	SPT <sub>2024</sub> : 1.36 liters by 2024 SPT <sub>2026</sub> : 1.26 liters by 2026 The general objective of the Company is to reach a metric of 1.20 liters by the year 2030.
<b>Baseline</b>	2020



#### Clean Water and Sanitation.

Target 6.4. By 2030, substantially increase water-use efficiency across all sectors and ensure sustainable withdrawals and supply of freshwater to address water scarcity and substantially reduce the number of people suffering from water scarcity.

### SDG alignment



#### Responsible Consumption and Production.

Target 12.2. By 2030, achieve the sustainable management and efficient use of natural resources.

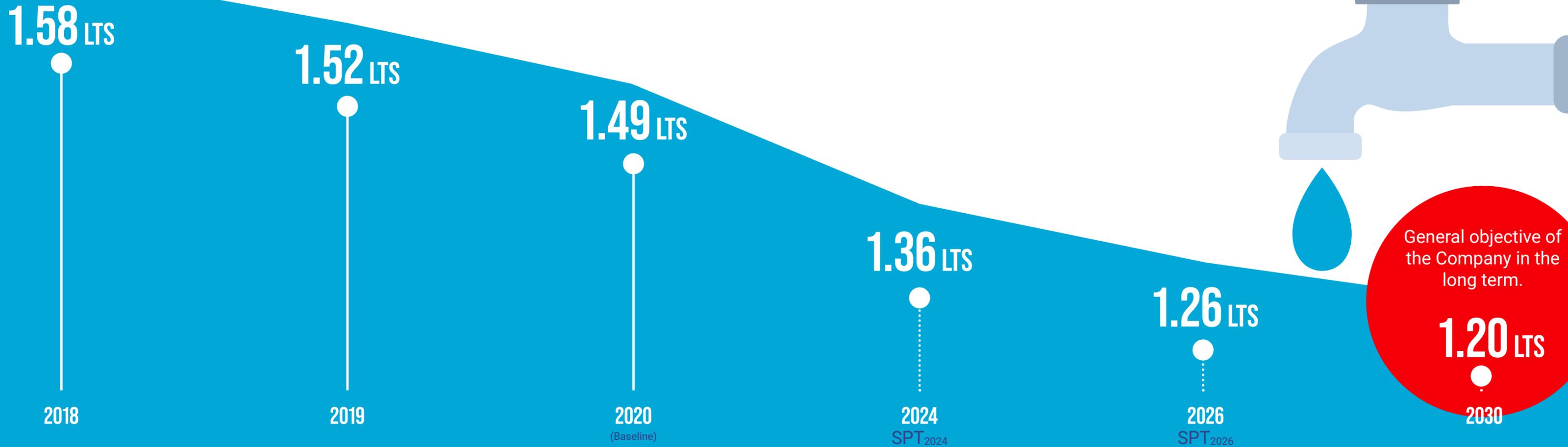
Target 12.6. Encourage companies, especially large and transnational companies, to adopt sustainable practices and to integrate sustainability information into their reporting cycle.

**BY 2030, SUBSTANTIALLY REDUCE WATER USAGE RATIO TO 1.20 LITERS THROUGH OUR WATER EFFICIENCY INITIATIVE PROGRAM ACROSS ALL OF OUR PLANTS.**



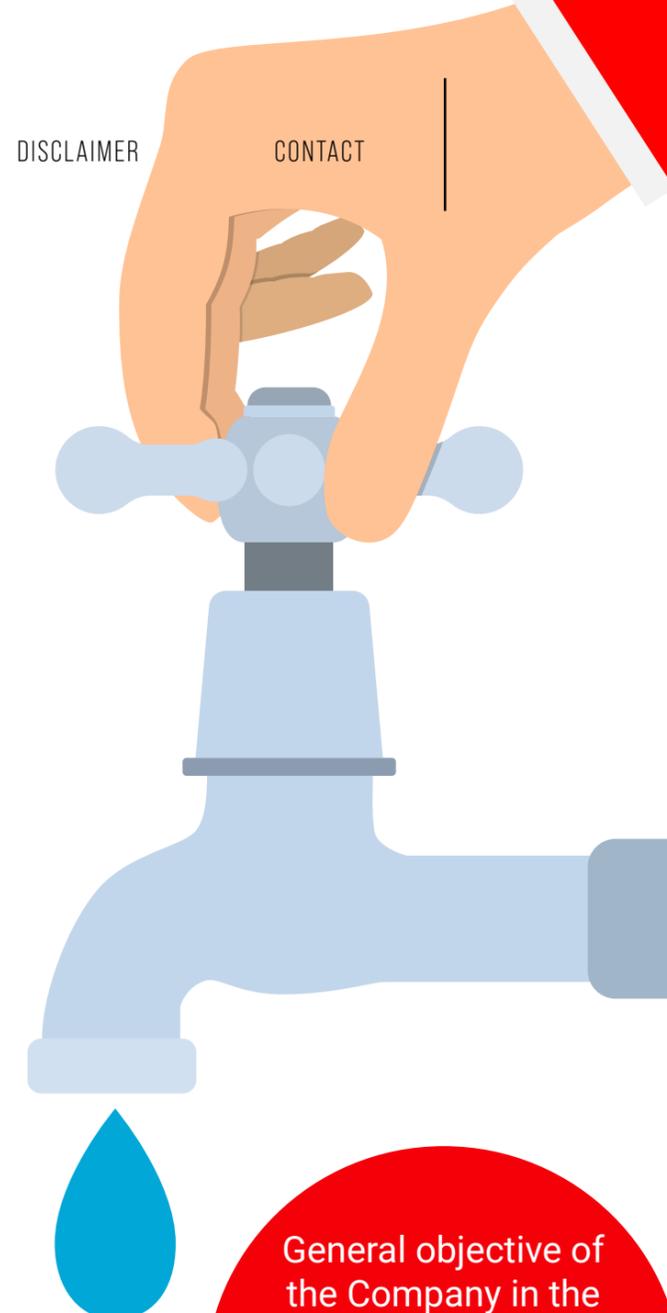
## REPORTED AND EXPECTED DATA

KPI water efficiency



DISCLAIMER

CONTACT





In the event that certain Company developments, such as acquisitions or divestitures, or changes in the regulatory environment, substantially impact the calculation of the defined KPIs, we may require the restatement of the SPTs and/or pro-forma adjustments of baselines or KPI scope. Any such readjustment will be communicated within Coca-Cola FEMSA's sustainability-linked bond report.

**Alignment to international commitments.**

**UN's SGD 6 Clean water and sanitation and SGD 12 Responsible consumption and production.**

Aligned to Global Sustainability Standard Board (GSSB) according to the Global Reporting Initiative (GRI) 303 (Water and Effluents), disclosures 303-1 to 303-5:

- **303-1** Interaction with water as a shared resource
- **303-2** Management of water discharged-related impacts
- **303-3** Water withdrawal
- **304-4** Water discharge
- **305-5** Water consumption

**Alignment to industry targets / benchmarks\*.**

Company	WUR
Coca-Cola FEMSA	1.49
Arca Continental	1.54
Coca-Cola HBC	1.82
Coca-Cola System	1.84
Coca-Cola Andina	1.86
Ambev	2.43

\*Data obtained from the 2020 annual public reports of each company.





# IN ORDER TO ACHIEVE THE SPTS THAT WE PREVIOUSLY DESCRIBED, WE ARE FOCUSING OUR EFFORTS ON THE FOLLOWING THREE FUNDAMENTAL ASPECTS:

## Investment in water recovery systems across different manufacturing processes within our facilities:

# 01

**Water recycling:** recover the water within the same process where the water discharge is generated.

**Reuse of water:** recover and use the water in a different process where the water discharge is generated.

**The recovery systems** that we are implementing in our facilities include the following:

- Recovery of backwash rejection water within water treatment system.
- Recovery of discharge water from the last washing machine rinse, to be used in additional rinsings.
- Recovery of the last cleaning in place rinse ("CIP") to be used in additional CIP processes.

- Recovery of water from bottle rinsing systems "one way" before entering the filler.
- Bottle-to-filler rinse with ionized air instead of water.
- Recovery of water from the industrial water equipment, to be used in auxiliary services (refrigeration and boilers).
- Water recovery from the ozonation tower.
- Lubrication systems optimization for bottle conveyors; among others.



# 03

## Operational personnel training and awareness in the efficient use of water.

# 02

## Improvement in operative practices:

In the last 5 years, we have been implementing internal procedures to increase our use of water efficiency in our facilities, with 65% progress in their implementation as of 2020. Our goal is to execute 100% of the water efficiency procedures by 2025.



**Risks to the achievement of our targets include:**

- Changes in the regulatory framework of the countries where we operate that restricts or prohibits the use of re-claimed water in bottling processes.
- Lack of availability of recovery technologies and systems in the countries where we operate.
- Impacts on the concession titles for the extraction of water wells in our operations due to the restriction in the use and extraction of water.



### 3. BOND CHARACTERISTICS.

Coca-Cola FEMSA's sustainability-linked bonds will have their financial characteristics linked to at least one of the SPTs defined in this document, resulting in a coupon adjustment if the corresponding SPT is not achieved. Unless otherwise specified in the specific offering documents, Coca-Cola FEMSA is not required to use the net proceeds of its offering of sustainability-link bonds for investments in green or social projects.

The relevant margin adjustment amount and observation date will be specified in the relevant documentation of the specific transaction.

If one of the SPTs has not been reached at the target observation date, as per the annual reporting published following the target observation date, Coca-Cola FEMSA will have to pay a higher interest rate on its securities for their remaining life. The mechanism for payment of such interest rate will be specified in the final terms of the securities offered.

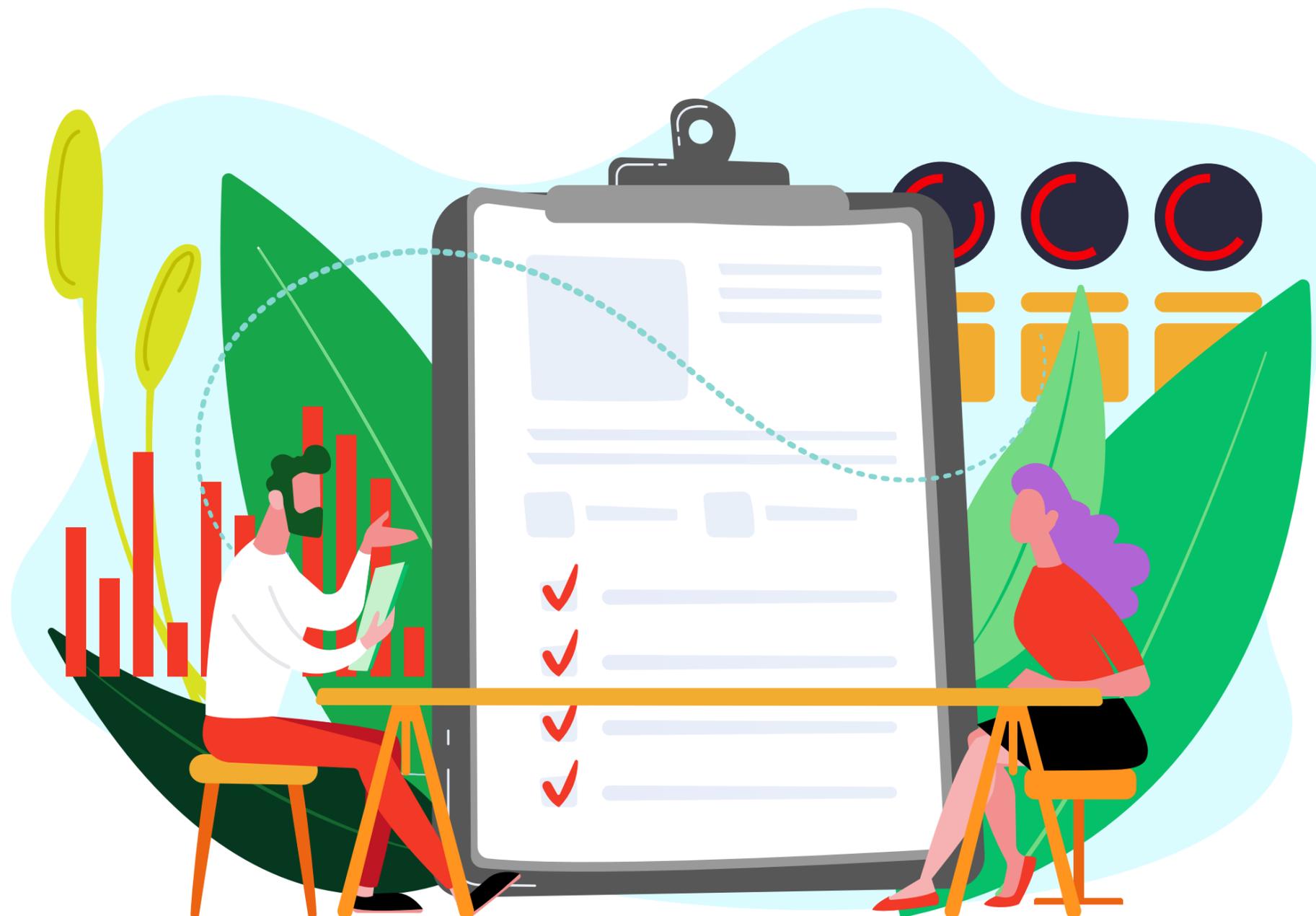
## 4. REPORTING.

Coca-Cola FEMSA will publish annually on its [website](#), an integrated annual report including:

- Information on the SPTs against selected KPIs.
- Any relevant information enabling investors to monitor other aspects of the progress of the SPTs.
- A verification assurance certificate outlining the performance of the KPIs against the SPTs.

Information may also include when feasible and possible:

- Illustration of the positive sustainability impacts of the performance improvement.
- A qualitative or quantitative explanation of the contribution of the main factors.
- Any re-assessments of KPIs and/or re-statement of the SPTs and/or pro-forma adjustments of baselines or KPIs scope.



## 5. EXTERNAL VERIFICATION.

**Pre-Issuance.** Coca-Cola FEMSA's sustainability-linked bond framework will be reviewed by Sustainalytics who will provide a second party opinion ("SPO"), confirming the alignment of the Framework with the SLBP 2020 as administered by ICMA. The SPO will be made available on Sustainalytics and Coca-Cola FEMSA's website.

**Post-Issuance.** Annually, and for any date/period relevant for assessing the trigger of the SPTs performance and until after the KPIs trigger event of a bond has been reached, Coca-Cola FEMSA will seek independent and external verification of the performance level of the SPTs for the stated KPIs by a qualified external reviewer with relevant expertise. The verification will be in the form of a "limited assurance". The verification of the performance will be made publicly available on our website.



# DISCLAIMER

The information and opinions contained in this Coca-Cola FEMSA, S.A.B. de C.V. sustainability-linked bond framework (the "Framework") are provided as of the date of this Framework and are subject to change without notice. None of Coca-Cola FEMSA, S.A.B. de C.V. or any of its affiliates assume any responsibility or obligation to update or revise such statements, regardless of whether those statements are affected by the results of new information, future events or otherwise. This Framework represents current Coca-Cola FEMSA, S.A.B. de C.V.'s policy and intent, is subject to change and is not intended to, nor can it be relied on, to create legal relations, rights or obligations. This Framework is intended to provide non-exhaustive, general information. This Framework may contain or incorporate by reference public information not separately reviewed, approved or endorsed by Coca-Cola FEMSA, S.A.B. de C.V. and accordingly, no representation, warranty or undertaking, express or implied, is made and no responsibility or liability is accepted by Coca-Cola FEMSA, S.A.B. de C.V. as to the fairness, accuracy, reasonableness or completeness of such information. This Framework may contain statements about future events and expectations that are "forward-looking statements" that are generally identified through the inclusion of words such as "aim," "anticipate," "believe," "drive," "estimate," "expect," "goal," "intend," "may," "plan," "project," "strategy," "target" and "will" or similar statements or variations of such terms and other similar expressions. Forward-looking statements inherently involve risks and uncertainties that could cause actual results to differ materially from those predicted in such statements.

None of the future projections, expectations, estimates or prospects in this document should be taken as forecasts or promises nor should they be taken as implying any indication, assurance or guarantee that the assumptions on which such future projections, expectations, estimates or prospects have been prepared are correct or exhaustive or, in the case of assumptions, fully stated in the Framework. No representation is made as to the suitability of any bonds to fulfil environmental and sustainability criteria required by prospective investors. Each potential investor of bonds should determine for itself the relevance of the information contained or referred to in this Framework or the relevant bond documentation for such bonds regarding the use of proceeds and its purchase of bonds should be based upon such investigation as it deems necessary. Coca-Cola FEMSA, S.A.B. de C.V. has set out its intended policy and actions in this Framework regarding the achievement of the KPI related to sustainable efficiency of water usage and the corresponding relevant reports on compliance with this metric, in relation to sustainability-related bonds of Coca-Cola FEMSA, S.A.B. de C.V. However, nothing in this Framework is intended to modify or add to any covenant or other contractual obligation undertaken by Coca-Cola FEMSA in any sustainability-related bonds that may be issued in accordance with this Framework.

This Framework does not create any legally enforceable obligations against Coca-Cola FEMSA, S.A.B. de C.V.; any such legally enforceable obligations relating to any sustainability-related bonds are limited to those expressly set forth in the

documents governing such sustainability-related bonds. Therefore, unless expressly set forth in the indenture and the notes governing such sustainability-related bonds, it will not be an event of default or breach of contractual obligations under the terms and conditions of any such bonds if Coca-Cola FEMSA, S.A.B. de C.V. fails to adhere to this Framework, whether by failing to complete eligible projects or by failing (due to a lack of reliable information and/or data or otherwise) to provide investors with reports of the issues described in this Framework, or otherwise. In addition, it should be noted that all of the expected benefits of the eligible projects as described in this Framework may not be achieved.

Factors including (but not limited to) market, political and economic conditions, changes in government policy (whether with a continuity of the government or on a change in the composition of the government), changes in laws, rules or regulations, failure to complete or implement projects and other challenges, could limit the ability to achieve some or all of the expected benefits of these initiatives, including the expected benefits to the eligible projects. Each environmentally focused potential investor should be aware that eligible projects may not deliver the environmental or sustainability benefits anticipated, and may result in adverse impacts. This Framework does not constitute a recommendation regarding any securities of Coca-Cola FEMSA, S.A.B. de C.V. or any member of Coca-Cola FEMSA, S.A.B. de C.V. This Framework is not, does not contain and may not be intended as an offer to sell or a solicitation of any offer to buy any securities issued by Co-

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